

JEWISH COMMUNITY FOUNDATION OF MONTREAL

FINANCIAL STATEMENTS

MARCH 31, 2024

JEWISH COMMUNITY FOUNDATION OF MONTREAL  
FINANCIAL STATEMENTS  
MARCH 31, 2024

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## INDEPENDENT AUDITOR'S REPORT

To the Directors of  
Jewish Community Foundation of Montreal

### *Opinion*

We have audited the financial statements of the Jewish Community Foundation of Montreal (the "Foundation"), which comprise the statement of financial position as at March 31, 2024, and the statements of revenues and expenditures and changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as at March 31, 2024, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### *Basis for Opinion*

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Foundation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### *Responsibilities of Management and Those Charged with Governance for the Financial Statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Foundation's financial reporting process.

### *Auditor's Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*BDO Canada s.r.l./S.E.N.C.R.L./LLP*

Montreal, August 14, 2024

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<sup>1</sup> By CPA auditor, public accountancy permit No. A125366

JEWISH COMMUNITY FOUNDATION OF MONTREAL  
STATEMENT OF FINANCIAL POSITION  
AS AT MARCH 31, 2024  
(IN THOUSANDS OF DOLLARS)

	Restricted fund \$	Unrestricted fund \$	Total \$	Trust funds \$	2024 Total fund balances \$	2023 Total fund balances \$
<b>ASSETS</b>						
Cash and cash equivalents	86,740	4,363	91,103	6,212	97,315	95,820
Loans receivable (Note 3)	6,368	500	6,868	-	6,868	18,279
Other assets (Note 4)	5,839	1,179	7,018	587	7,605	8,244
Investments (Note 5)	1,873,662	50,097	1,923,759	156,770	2,080,529	1,830,025
Investments in private Canadian companies (Note 6)	141,460	-	141,460	-	141,460	69,098
	2,114,069	56,139	2,170,208	163,569	2,333,777	2,021,466
<b>LIABILITIES</b>						
Trust funds payable	-	-	-	163,569	163,569	157,299
<b>NET ASSETS</b>						
Restricted	2,114,069	-	2,114,069	-	2,114,069	1,811,771
Unrestricted	-	56,139	56,139	-	56,139	52,396
	2,114,069	56,139	2,170,208	-	2,170,208	1,864,167
	2,114,069	56,139	2,170,208	163,569	2,333,777	2,021,466

Commitments (Note 11)

On behalf of the Board:

DocuSigned by:

*Anne-Marie Boucher*

Director

DocuSigned by:

*David Marty*

Director

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The accompanying notes are an integral part of these financial statements.

JEWISH COMMUNITY FOUNDATION OF MONTREAL  
STATEMENT OF REVENUES AND EXPENDITURES AND CHANGES IN NET ASSETS  
FOR THE YEAR ENDED MARCH 31, 2024  
(IN THOUSANDS OF DOLLARS)

	Restricted fund \$	Unrestricted fund \$	Total \$	Trust funds \$	2024 Total fund balances \$	2023 Total fund balances \$
2024						
Contributions and revenues						
Contributions	341,672	943	342,615	-	342,615	216,928
Administration fees (Note 7)	-	4,266	4,266	-	4,266	3,734
Investment income (Notes 8 and 10)	183,469	7,111	190,580	15,433	206,013	47,567
	525,141	12,320	537,461	15,433	552,894	268,229
Trust fund contributions	-	-	-	6,249	6,249	14,714
	525,141	12,320	537,461	21,682	559,143	282,943
Distributions and expenditures						
Grants	213,927	4,463	218,390	-	218,390	172,369
Charitable programs	1,590	788	2,378	-	2,378	17,057
	215,517	5,251	220,768	-	220,768	189,426
Administration fees (Note 7)	3,707	169	3,876	384	4,260	3,734
Financial service fees	3,208	-	3,208	-	3,208	6,632
Operating expenses	-	3,568	3,568	-	3,568	2,715
	222,432	8,988	231,420	384	231,804	202,507
Trust fund distributions	-	-	-	15,028	15,028	8,163
	222,432	8,988	231,420	15,412	246,832	210,670
Excess of contributions and revenues over distributions and expenditures	302,709	3,332	306,041	6,270	312,311	72,273
Interfund transfers	(411)	411	-	-	-	-
	302,298	3,743	306,041	6,270	312,311	72,273
Total net assets, beginning of year	1,811,771	52,396	1,864,167	157,299	2,021,466	1,949,193
Total net assets, end of year	2,114,069	56,139	2,170,208	163,569	2,333,777	2,021,466

The accompanying notes are an integral part of these financial statements.

JEWISH COMMUNITY FOUNDATION OF MONTREAL  
STATEMENT OF REVENUES AND EXPENDITURES AND CHANGES IN NET ASSETS  
FOR THE YEAR ENDED MARCH 31, 2024  
(IN THOUSANDS OF DOLLARS)  
(CONTINUED)

	Restricted fund \$	Unrestricted fund \$	Total \$	Trust funds \$	Total fund balances \$
2023					
Contributions and revenues					
Contributions	215,616	1,312	216,928	-	216,928
Administration fees (Note 7)	-	3,734	3,734	-	3,734
Investment income (Notes 8 and 10)	39,580	3,788	43,368	4,199	47,567
	255,196	8,834	264,030	4,199	268,229
Trust fund contributions	-	-	-	14,714	14,714
	255,196	8,834	264,030	18,913	282,943
Distributions and expenditures					
Grants	169,461	2,908	172,369	-	172,369
Charitable programs	2,854	14,203	17,057	-	17,057
	172,315	17,111	189,426	-	189,426
Administration fees (Note 7)	3,208	167	3,375	359	3,734
Financial service fees	6,632	-	6,632	-	6,632
Operating expenses	-	2,715	2,715	-	2,715
	182,155	19,993	202,148	359	202,507
Trust fund distributions	-	-	-	8,163	8,163
	182,155	19,993	202,148	8,522	210,670
Excess (deficiency) of contributions and revenues over distributions and expenditures	73,041	(11,159)	61,882	10,391	72,273
Interfund transfers	(14,610)	14,610	-	-	-
	58,431	3,451	61,882	10,391	72,273
Total net assets, beginning of year	1,753,340	48,945	1,802,285	146,908	1,949,193
Total net assets, end of year	1,811,771	52,396	1,864,167	157,299	2,021,466

The accompanying notes are an integral part of these financial statements.

JEWISH COMMUNITY FOUNDATION OF MONTREAL  
STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED MARCH 31, 2024  
(IN THOUSANDS OF DOLLARS)

	Restricted fund \$	Unrestricted fund \$	Trust funds \$	2024 \$	2023 \$
<b>Source of funds</b>					
Contributions	71,700	943	-	72,643	77,965
Trust fund contributions	-	-	6,249	6,249	14,714
Redemption of investments in private Canadian companies	3,274	-	-	3,274	6,158
Administration fees	-	4,266	-	4,266	3,734
Investment income (Note 8)	42,894	3,417	2,913	49,224	41,286
Proceeds on disposition of investments	794,983	40,482	118,215	953,680	717,463
Change in loans receivable	11,911	(500)	-	11,411	(429)
Change in other assets	614	32	(7)	639	605
	925,376	48,640	127,370	1,101,386	861,496
<b>Application of funds</b>					
Grants	213,927	4,463	-	218,390	172,369
Charitable programs	1,590	788	-	2,378	17,057
Trust fund distributions	-	-	15,028	15,028	8,163
Acquisition of investments	707,511	36,925	108,218	852,654	622,374
Investments made in private Canadian companies	405	-	-	405	225
Administration fees	3,707	169	384	4,260	3,734
Financial service fees and operating expenses	3,208	3,568	-	6,776	9,347
	930,348	45,913	123,630	1,099,891	833,269
<b>Increase (decrease) in cash and cash equivalents</b>					
Interfund transfers	(4,972)	2,727	3,740	1,495	28,227
Cash and cash equivalents, beginning of year	(411)	411	-	-	-
	92,123	1,225	2,472	95,820	67,593
Cash and cash equivalents, end of year	86,740	4,363	6,212	97,315	95,820

During the year, non-cash transactions include contributions of \$194,741 of public company shares (2023, \$97,088), \$75,231 contributions of private Canadian company shares (2023, \$40,283), \$nil contribution of life insurance policies (2023, \$865) and a \$nil write-down of investment in private Canadian company shares (2023, \$11,843).



JEWISH COMMUNITY FOUNDATION OF MONTREAL  
NOTES TO FINANCIAL STATEMENTS  
MARCH 31, 2024  
(IN THOUSANDS OF DOLLARS)

1. Purpose of organization

The Jewish Community Foundation of Montreal (the "Foundation") was incorporated under the laws of Canada and transitioned to the Canada Not-for-Profit Corporations Act on November 6, 2012. The Foundation is a registered charitable public foundation within the meaning of the Income Tax Act and, as such, is exempt from income taxes. The Foundation's mission is to inspire, enable and optimize philanthropy to meet the ideals, aspirations and growing needs of the Montreal Jewish Community and society at large.

2. Significant accounting policies

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations and include the following accounting policies:

Fund accounting

The Foundation follows the restricted fund method of accounting for contributions. The Foundation ensures, as part of its fiduciary responsibilities, that all funds received with a restricted purpose are expended for the purpose for which they are provided.

For financial reporting purposes, the accounts have been classified into the following funds:

a) Restricted fund

The restricted fund comprises the resources that are required by the donor to be maintained by the Foundation, as well as those resources that are to be used for specific purposes as specified by the donor.

b) Unrestricted fund

The unrestricted fund comprises the resources donated to the Foundation for its use, as well as those resources available for use at the discretion of the Foundation's Board.

c) Trust funds

The Foundation acts as a custodian of funds which are held in trust. Income (loss) derived from these funds are recorded as a direct increase (decrease) in the trust funds payable.

JEWISH COMMUNITY FOUNDATION OF MONTREAL  
NOTES TO FINANCIAL STATEMENTS  
MARCH 31, 2024  
(IN THOUSANDS OF DOLLARS)

2. Significant accounting policies (continued)

Revenue recognition

Contributions where the donor has imposed restrictions or where there are other restrictions are recognized as revenue in the restricted fund when received.

Contributions in kind including marketable securities, real estate and shares of private Canadian companies are recorded as revenue based on the fair market value of assets gifted to the Foundation when received.

Life insurance policies received as contributions are recorded as revenue in the restricted fund based on the actuarial valuation of the policy when received.

Unrestricted contributions are recognized as revenue in the unrestricted fund when received.

Investment income is recorded in the period in which it is earned as follows:

Restricted fund

- Income (loss) earned on resources of the restricted fund.

Unrestricted fund

- Income (loss) earned on resources of the unrestricted fund.

Income (loss) earned on trust funds is recognized as a direct increase (decrease) in trust funds payable. Additions to (withdrawals from) the trust funds are recognized as direct increases (decreases) in trust funds payable.

Financial instruments

Initial measurement

The Foundation initially measures its financial assets and liabilities originated or exchanged in arm's length transactions at fair value. Financial assets and liabilities originated and exchanged in related party transactions, except for those that involve parties whose sole relationship with the Foundation is in the capacity of management, are initially measured at cost.

Subsequent measurement

The Foundation subsequently measures all its financial assets and liabilities at cost or amortized cost, except for investments in an active market, including bonds and fixed income funds, and foreign currency exchange contracts, which are measured at fair value. Changes in fair value are recognized in the statement of revenues and expenditures in the period incurred.

Financial assets and liabilities measured at amortized cost include cash and cash equivalents, loans receivable, life insurance policies and investments in private Canadian companies.

Financial assets measured at fair value include investments.

JEWISH COMMUNITY FOUNDATION OF MONTREAL  
NOTES TO FINANCIAL STATEMENTS  
MARCH 31, 2024  
(IN THOUSANDS OF DOLLARS)

2. Significant accounting policies (continued)

Financial instruments (continued)

Impairment

For financial assets measured at cost or amortized cost, the Foundation determines whether there are indications of possible impairment. When there are, and the Foundation determines that a significant adverse change has occurred during the period in the expected timing or amount of future cash flows, a write-down is recognized in the statement of revenues and expenditures. If the indicators of impairment have decreased or no longer exist, the previously recognized impairment loss may be reversed to the extent of the improvement. The carrying amount of the financial asset may be no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in the statement of revenues and expenditures.

Use of estimates

The preparation of these financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures during the reporting period. These estimates are reviewed periodically, and adjustments are made to income as appropriate in the year they become known.

Cash and cash equivalents

Cash and cash equivalents include bank balances and short-term Government Investment Certificates ("GIC") with a Canadian Chartered bank. The GIC's amounting to \$38,396 (2023, \$40,379) have maturity dates ranging from July 2024 and January 2025.

The GICs bear an annual interest between 5.8%-6.0% and are carried at amortized cost. Accrued interest is recorded as cash and cash equivalents as earned and as investment income in the statement of revenues and expenditures and changes in net assets.

Foreign currency translation

The Foundation uses the temporal method to translate its foreign currency transactions.

Monetary assets and liabilities are translated at the exchange rate in effect at the statement of financial position date. Other assets and liabilities are translated at the exchange rate in effect at the transaction date. Items appearing in the current year's statement of revenues and expenditures are translated at average yearly rates. Exchange gains and losses are included in the statement of revenues and expenditures and changes in net assets.

JEWISH COMMUNITY FOUNDATION OF MONTREAL  
NOTES TO FINANCIAL STATEMENTS  
MARCH 31, 2024  
(IN THOUSANDS OF DOLLARS)

3. Loans receivable

The loans receivable are non-interest bearing with varying terms of repayment. Included in the loans is a loan in the amount of \$25,525, which has been written down to a nominal amount. This loan is non-interest bearing, maturing in May 2115, secured by a first-ranking hypothec on a building, with prior repayment only if the building is sold or if any other loan conditions are in default, otherwise the loan will be forgiven at the end of the term.

4. Other assets

	2024	2023
	\$	\$
Life insurance policies	7,506	7,506
Other	99	738
	<u>7,605</u>	<u>8,244</u>

5. Investments

Investments comprise the following:

	2024		2023	
	Cost	Market value	Cost	Market value
	\$	\$	\$	\$
Cash, bonds and fixed income funds	330,055	334,732	274,902	275,754
Equity funds and shares of publicly traded corporations	1,466,877	1,745,797	1,374,670	1,554,271
	<u>1,796,932</u>	<u>2,080,529</u>	<u>1,649,572</u>	<u>1,830,025</u>

The bonds and fixed income funds are invested mostly in pooled Canadian Bond Funds as well as State of Israel Bonds. The State of Israel Bonds consist of fixed rate instruments and have various terms to maturity ranging up to thirteen years bearing interest between 1.40% and 5.41%.

The equity funds are invested in Canadian, American and International money market, public and private equity funds, hedge funds and other investments.

JEWISH COMMUNITY FOUNDATION OF MONTREAL  
NOTES TO FINANCIAL STATEMENTS  
MARCH 31, 2024  
(IN THOUSANDS OF DOLLARS)

6. Investments in private Canadian companies

Investments in private Canadian companies consist of the following:

	2024	2023
	\$	\$
Balance, beginning of year	69,098	46,591
Gifts of and investments in shares	75,636	40,508
Redemption of shares and write-down	(3,274)	(18,001)
<b>Balance, end of year</b>	<b>141,460</b>	<b>69,098</b>

7. Administration fees

The Foundation charges the funds that it administers an administration fee.

8. Investment income

Investment income is comprised of the following:

	Restricted \$	Unrestricted \$	Trust Funds \$	2024 Total \$	2023 Total \$
Investment income	42,894	3,417	2,913	49,224	41,286
Realized gains and losses and change in market value of investments	140,575	3,694	12,520	156,789	6,281
	<b>183,469</b>	<b>7,111</b>	<b>15,433</b>	<b>206,013</b>	<b>47,567</b>

Due to the nature of reporting received from certain investment managers, it is difficult to segregate investment income from the realized gains and losses and change in market value of investments. As such, there may be a portion of investment income included in the realized gains and losses and change in market value of investments.

JEWISH COMMUNITY FOUNDATION OF MONTREAL  
NOTES TO FINANCIAL STATEMENTS  
MARCH 31, 2024  
(IN THOUSANDS OF DOLLARS)

9. Financial instruments

Risks and concentrations

The Foundation is exposed to various risks through its financial instruments, without being exposed to concentrations of risk. The following analysis provides a measure of the Foundation's risk exposure at the statement of financial position date being March 31, 2024. There have been no substantive changes in the Foundation's exposure to financial instrument risks, its objectives, policies and processes for managing those risks or the methods used to measure them from previous periods unless otherwise stated in this note.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk.

Currency risk

The Foundation holds assets in foreign currencies which are exposed to foreign exchange fluctuations. As at March 31, 2024, balances in USD and Euro were the following:

	2024	2023
Cash in USD	\$ 71,582	\$ 64,320
Investments in USD	\$ 536,076	\$ 540,388
Investments in Euro	€ 5	€ 22

Interest rate risk

Interest rate risk refers to the risk that the fair value of financial instruments or future cash flows associated with the instruments will fluctuate due to changes in market interest rates.

The interest rate exposure of the Foundation arises from its interest-bearing assets. The Foundation is exposed to interest rate risk on its fixed-interest and variable-interest financial instruments. Fixed-interest instruments subject the Foundation to a fair value risk while the variable-interest instruments subject it to a cash flow risk.

As at March 31, 2024, the Foundation had \$248,556 of investments exposed to interest rate risk (2023, \$200,982).

JEWISH COMMUNITY FOUNDATION OF MONTREAL  
NOTES TO FINANCIAL STATEMENTS  
MARCH 31, 2024  
(IN THOUSANDS OF DOLLARS)

9. Financial instruments (continued)

Other price risk

Other price risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices other than those arising from interest rate or currency risk.

The Foundation is exposed to other price risk because of its investment in equity funds and shares of publicly traded corporations. As at March 31, 2024, the Foundation had an aggregate amount of \$1,745,797 (2023, \$1,554,271) of equity funds and shares of publicly traded corporations (Note 5) exposed to other price risk.

10. Foreign currency exchange contracts

As at year-end, in order to protect against foreign currency fluctuations inherent in holding foreign currency denominated investments, the Foundation has contracted to sell in aggregate \$195,965 U.S. in exchange for approximately \$263,462 Canadian in May 2024 at foreign exchange rates approximating 1.34. Gains and losses related to foreign currency exchange contracts exercised are recognized when realized. During the year, the Foundation recognized a gain on foreign currency exchange contracts exercised for an amount of approximately \$1,220 (2023, loss of \$7,382), which is included in the investment income amount on the statement of revenues and expenditures.

As at year-end, the fair value of the foreign currency exchange contracts has been determined using the March 31, 2024 noon-closing exchange rates published by the Bank of Canada. The resulting derivative asset was not material and recognized in investments on the statement of financial position.

11. Commitments

As at March 31, 2024, the Foundation has committed to invest approximately \$225,919 in 51 closed-end investment funds.